

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI
SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 106-07-08-09-10-11-12

ATTN.: PAT FALLON

HES CONTACT: R. LAFRENIERE

DATE: 1/29/04

PO# S2S46281

PROJECT #: 90-68700-00

DESCRIPTION:
RAKE MECH WEAR AND TILT MECH WEAR FIXTURES,
STATIC STIFFNESS FOR COLUMN OF THE FUTURE.
REF HES #687-713-716-719-721-730-733

90-71300-00
90-71600-00
90-71900-00
90-72100-00
90-73000-00
90-73300-00

<u>ITEM #</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395204 001	SR. DESIGNER II	11016	\$1.00	\$11,016.00
PR395204 002	AUTOCAD	1620	\$1.00	\$1,620.00

TOTAL: \$12,636.00

Remit Payment To:

H.E. Services
c/o Comerica
Department# 274201
PO BOX 67000
Detroit, MI 48267-2742

Received By: [Signature]

Date: 2-06-04

Date: _____

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

SHIP TO:
DELPHI SAGINAW STEERING SYS.
(3P1) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

PURCHASE
ORDER: S3S23584

This Number Must Appear On All Invoices, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each invoice.
Item Identification Number(s) must be shown on all invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments on Post.

INVOICE TO:
DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

VENDOR NUMBER 14-423-0695
THE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

ORDER DATE
06/23/03
ALTERNATION ISSUE DATE
ALTERNATION EFFECTIVE DATE
PHONE: 517-
G FRAHM
S29

US
US
This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, when signed by the Buyer and Seller, constitutes the complete and final agreement between Buyer and Seller and no other agreement in any way modifying, supplementing or canceling the terms and conditions herein shall be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Herein Apply.

DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE
QUANTITY ORDERED
ITEM IDENTIFICATION NO.

00001 2880 PR387966 001

MODEL AND DETAILING FOR COMPOSITE REINFORCED AXLE
WITH HYBRID AIR SPRING BRACKETS
SR DEDIGNER 11 @ \$34/HR
UNIGRAPHICS @ \$14/HR
(ESTIMATED 60HRS)
WHO ORDERED: D.WITUCKI/7-4984

THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY
USD DOLLAR (UNITED STATES)
06/30/03 A 0.00%

ITEMS PRODUCED ON THIS ORDER SHALL BE COMPLIANT TO THE GUIDELINES OF THE GENERAL MOTORS PROCEDURE GP-11 "FOR SUPPLIERS OF MATERIAL FOR PRE-PROTOTYPE & PROTOTYPE GP-11". HOWEVER, DELPHI SAGINAW STEERING HAS SOME CUSTOMER SPECIFIC REQUIREMENTS THAT DIFFER FROM THE GM PROCEDURE. THE DELPHI SAGINAW STEERING CUSTOMER SPECIFIC REQUIREMENTS ARE: SUBMISSION LEVEL "B" IS REQUIRED (WARRANT, ROADMAPED PRINT, MATERIAL CERTIFICATION, INSPECTION SUMMARY, AND PART NUMBER/REV LEVEL AND JULIAN DATE SERIALIZATION).
- MATERIAL CERTIFICATION(S) TO ACCOMPANY THE SHIPMENT WITH TEST DATA SHOWING COMPLIANCE.
- EACH PART REQUIRES THE PART NUMBER, REVISION LEVEL AND SERIALIZATION USING THE JULIAN DATE (I.E. 1145-001), NOT THE "S-001" METHOD

BASE UNIT PRICE
TAX CODE/ %
DATE REQUIRED
RFO NUMBER

SHIP VIA
SEE BELOW

Doc 7448-27
H.E.S. Engineering
Pg 4 of 20

Doc 7448-27
H.E.S. Engineering
Pg 4 of 20

CONTINUE PAGE

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

TO:

US

INVOICE TO:
DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order constitutes the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

US

PURCHASE

ORDER: S3S23392

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insurance Post.

ORDER DATE: 06/10/03
ALTERNATION ISSUE DATE
ALTERNATION EFFECTIVE DATE
PHONE: 517-757-
G FRAHM
S29
Buyer
PURCHASING AGENT

PAYMENT TERMS: NET 2ND DAY OF 2ND MONTH
SHIP VIA: SEE BELOW
DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	REQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLIER
00001	1520	PR382194 001	SR. DESIGN III-40 HRS	WHO ORDERED: M.WIECK/7-4283		06/17/03	H 0.00%	1.0000	
00002	500	PR382194 002	UNIGRAPHICS-40 HRS DESIGN OF COMPOSITE SHIFT LEVER REF. HES# 690-0606-00 WHO ORDERED: M.WIECK/7-4283			06/17/03	H 0.00%	1.0000	

THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY
USD DOLLAR (UNITED STATES)

REF: S2B000034

ITEMS PRODUCED ON THIS ORDER SHALL BE COMPLIANT TO THE GUIDELINES OF THE GENERAL MOTORS PROCEDURE GP-11 "FOR SUPPLIERS OF MATERIAL FOR PRE-PROTOTYPE & PROTOTYPE GP-11". HOWEVER, DELPHI SAGINAW STEERING HAS SOME CUSTOMER SPECIFIC REQUIREMENTS THAT DIFFER FROM THE GM PROCEDURE. THE DELPHI SAGINAW STEERING CUSTOMER SPECIFIC REQUIREMENTS ARE: SUBMISSION LEVEL "B" IS REQUIRED (WARRANT, ROADMAPED PRINT, MATERIAL CERTIFICATION, INSPECTION SUMMARY, AND PART NUMBER/ REV LEVEL AND JULIAN DATE SERIALIZATION).

Doc 7418-27
Filed 03/26/07
Entered 03/26/07 15:47:11
Exhibit 4b
Pg 6 of 20

05-44481-rdd
Engineering/Testing
H E Services
225 E. Morley Drive
Saginaw, MI 48601
USA

Doc 7418-27 Filed 03/26/07
H.E.S. Engineering

Entered 03/26/07 15:47:11
Pg 7 of 20

Invoice
Invoice Number:
125
Invoice Date:
Feb 19, 2004
Page:
1

Voice: (989)753-9015
Fax: (989)753-7703

Sold To:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS-M. WIECK
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID		Customer PO		Payment Terms	
Delphi		S3S23392		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
1,520.00	PR382194 001	1.00	1,520.00	9010060600, La	
	SR DESIGN				
560.00	PR382194 002	1.00	560.00	9010060600, La	
	UNIGRAPHICS				
	DESIGN OF COMPOSITE SHIFT LEVER				
	REF HES # 690-0606-00				

Total Invoice Amount

2,080.00

Check/Credit Memo No:

Remit Payment to:
H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 120-121-122-123

HES CONTACT: RUSS LAFRENIERE

ATTN.: DAVE WITUCKI

DATE: 19-Feb-04

PO# S3S23584

PROJECT #: 519-546-606-682

DESCRIPTION:
MODEL AND DETILING FOR COMPOSITE REINFORCED AXLE WITH HYBRID
AIR SPRING BRACKETS

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR3987966 001	SR DESIGNER UNIGRAPHICS	2256	\$1.00	\$2,256.00

TOTAL: \$2,256.00

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

ATTN.: T. BENNETT

INVOICE: 177-184

HES CONTACT: RUSS LAFRENIERE

DATE: 4-Apr-04

PO# S2S46157

PROJECT #: 637-704

DESCRIPTION:
DESIGN POWER SPLITTER BOX

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395294 001	SR. DESIGN II	5282	\$1.00	\$5,282.00
PR395294 002	AUTOCAD	695	\$1.00	\$695.00

TOTAL: \$5,977.00



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 149/150/164

ATTN.: P. FALLON

HES CONTACT: RUSS LAFRENIERE

DATE: 29-Feb-04

PO# S2S42283

PROJECT #: 9016790000
9017390000
9017410000

DESCRIPTION:
IGNITION SWITCH ACTUATOR DEVELOPMENT REF HES #734-739

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395207 001	SR. DESIGN II	8568	\$1.00	\$8,568.00
PR395207 002	AUTOCAD	1260	\$1.00	\$1,260.00

TOTAL: \$9,828.00

Remit Payment To:

H.E. Services
c/o Republic Bank
120 E. Silver Lake Rd.
Fenton, MI 48430

Received By: _____

Date: _____



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 132-133-134-133a

ATTN.: P. FALLAN

HES CONTACT: RUSS LAFRENIERE

DATE: 19-Feb-04

PO# S2S46792

PROJECT #: 707-717-727

DESCRIPTION:
DESIGN JACKET CLAMP FIXTURES FOR GMX-245, P90 STRUCTURAL FATIGUE
AND TENSILE FIXUTRE

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395229 001	SR. DESIGN II	8160	\$1.00	\$8,160.00
PR395229 002	AUTOCAD	1200	\$1.00	\$1,200.00

TOTAL: \$9,360.00

Remit Payment To:

H.E.Services
c/o Comerica
Department# 274201
PO BOX 67000
Flint, MI 48665-0000

Received By: _____

Date: _____

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW, MI 48601

ATTN.: PAT FALLON

INVOICE: 132-133-134

HES CONTACT: RUSS LAFRENIERE

DATE: 19-Feb-04

PO# S2S46792

PROJECT #: 707-717-727

DESCRIPTION:
DESIGN JACKET CLAMP FIXTURES FOR GMX-245, P90 STRUCTURAL FATIGUE
AND TENSILE FIXTURE

<u>ITEM CODE</u>	<u>DESCRIPTION</u>	<u>UNITS</u>	<u>RATE</u>	<u>AMOUNT</u>
PR395229 001	SR DESIGN II	12002	\$1.00	\$12,002.00
PR395229 002	AUTOCAD	1765	\$1.00	\$1,765.00

TOTAL: \$13,767.00

PURCHASE PAGE

ORDER: S2S45183

DELPHI SAGINAW STEERING SYS.

(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

US

DELPHI

SEE INVOICE
INSTRUCTIONS 00
00000

US

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

TO:

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment
Item Identification Number(s) must be shown on Packing Slips Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insurance Post.

ORDER DATE
10/21/03

989-757-5404

S RUDZINSKI

S12 Buyer

PURCHASING AGENT

SHIP VIA
SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED

SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE

QUANTITY ORDERED

ITEM IDENTIFICATION NO.

NOUN NAME

DESCRIPTION

RFQ NUMBER

DATE REQUIRED

TAX CODE/ %

BASE UNIT PRICE

PRICE MULTIPLE

THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY
USD DOLLAR (UNITED STATES)

THIS IS A MATERIAL REQUEST AGAINST MBO S2B000034

00001 8118 PR389054 001

LEAD ENGINEER @ 45/HR, AUTOCAD @ 5/HR, SR. DESIGNER I
@ 30/HR, - SECONDARY LOCK DEVELOPMENT AND PIVOT PIN
DEVELOPMENT REF HES #90-1-65800
WHO ORDERED: X.LI/757-5855

1.0000

ALL INVOICES MUST BE SENT TO: X.LI/757-5855
AT DELPHI SAGINAW TO INSURE
PAYMENT. FAILURE TO DO SO MAY RESULT
IN NON-PAYMENT OF INVOICES. PURCHASE ORDER
NUMBER AND APPROPRIATE ITEM IDENTIFICATION
NUMBERS MUST APPEAR ON ALL INVOICES. (IN)

RIGHT TO AUDIT
(ZH)
BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF
GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT
ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING
CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL-
IATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE
AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR
A PERIOD OF ONE (1) YEAR BEYOND FINAL PAYMENT.
*****SALES TAX CODES***** (TX)

A000801

IR STEPHEN PARKS

ORIGINAL

CONTINUE PAGE

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse sides, constitutes the entire and final agreement between Buyer and Seller and no other agreement, oral or written, modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Herein Apply.

Doc 7418-27
H
S. Engineering
Pg 16 of 20

Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 4b

ENDING 01/15/07

SHIPPER/INVOICE



Ancor Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

X. LI
DELPHI SAGINAW STEERING SYS
(3SI) SERVICE ORDERS
3900 HOLLAND ROAD
SAGINAW, MI 48601

Invoice Number 005448
Invoice Date December 10, 2003
PO Number S2S45183
Contract
Job Description: 90-1-00658-00
Page 1 of 2

Manager RUSSELL LAFRENIERE

SECONDARY LOCK DEVELOPMENT AND PIVOT PIN DEVELOPMENT REF HES #90-1-65800

	Current Qty	Rate	Current Amount
PR389054001 Lead Engineer/ACAD/Sr Designer	8,118.00	1.00	8,118.00
Invoice Total			8,118.00

Remit Payment To:

Department # 274201

H.E. Services Company

P.O. BOX 67000

DETROIT, MICHIGAN 48267-2742

Received By: _____

Date: _____

DELPHI

Purchase Request

Bold areas are required fields

Service ☒
Cap/Const. ☐
Other ☐

SB PO / REL No. 5280034
MBO / BL PO No. 5280034
PO# / Alt.

Page 1 of 1
Req. No. 389054

Supplier

HE SERVICES

Duns No. 144230695
Fax No. 989-753-7703

Address

517 S. Dear Ave.
Feun, MI 48507

Contact

Russ LaFayette

Phone No. 989-753-9015

Tax Code

WO Type

Number

Deliver To

Date 10-12-03

APA Rec'd

Required

Ship to Dock

Promised

Rec/Notify D. Rice

Effective

Phone 7-5847 Mail/Pit.

Fax

Expires

Qty

U/M

Est. Cost

Actual Cost

GC 2

GL 4

Dept 5

Sub Acct. 5

Corp. 3

Loc. 3

Prod. 4

Item ID / Description

H.E.S. Engineering

Lead Engineer at \$45/hr
Approved \$500/hr
S.E. Disbrow to \$30/hr
Secondary Lock Development and
Prior for Development
Ref. HES # 90-1-65800

Total

Where Used / Remarks

Clauses

Est. Cost

\$8118⁰⁰

Must be Complete: Is a Substitute Material or Supplier Acceptable

Yes ☐

No ☐ Must Provide Justification

Invoice / Packing Slip

Service Approved / Completed

APA Rec'd Services

Quote No.

Purchasing Manager

Date

Buyer

Date

Shipper

FOB

Pay Terms

Originator

Phone

Haz'd Mat'l Appr.

Acct. Appr.

Date

Approval

Date

Approval

Date

05 44481 rdd Doc 7418-27 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 4b Pg 18 of 20

SHIPPER / INVOICE



Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing
H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400

Delphi
3900 Holland Ave
Saginaw, MI 48601
United States

Invoice Number 005188 005188
Invoice Date November 30, 2003
PO Number 52344646
Contract
Job Description: 76-2-20897-00
Page 1 of 2

Manager

Current
Amount

Job Description: Larry Wehner
Lead Designer - Spline helix ending rolling head design improvements

PR382565001 Lead Designer 84.00

Invoice Total

84.00

\$84.-

Remit Payment To:
Department # 274201
H.E. Services Company
P.O. BOX 67000
DE ROIT, MICHIGAN 48267-2742

Received By:

Date:

12/17/03

FAXED
4/8/04

4/8/04
Jody - I haven't received payment as of 4/8/04
Can you please look into this for me -

Thank you

Amy Pumpera

810 743 4900 ext 203